

**UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY**

BOARD MEETING: September 15, 2022

COMMITTEE: Buildings and Grounds

AGENDA ITEM: II.B. Darden School of Business Master Plan

BACKGROUND: The University of Virginia Darden School of Business delivers the world's best business education experience to prepare entrepreneurial, global, and responsible leaders through its MBA, MSBA, Ph.D., and Executive Education programs. The Darden School holds a distinctive presence in graduate business education, driven by a powerful mission to improve the world by developing and inspiring responsible leaders and by advancing knowledge. Achievement of Darden's ambitious strategic plan will require expansion of the Darden Goodwin Family Grounds, opened on the University's North Grounds in 1998 and for years regarded as one of the premier campuses among peer business schools.

The Darden School's strategic plan, Darden.Worldwide, aims to fulfill the full potential of Darden's mission. The main drivers of the master plan project include:

- Enabling recent and projected growth more cost effectively than the existing master plan
- Modernizing aging facilities to remain competitive with peers
- Enhancing research
- Improving the student and alumni experience
- Creating improved space for the Batten Institute's and Darden iLab's innovation, technology, venture, and entrepreneurship functionality
- Activating North Grounds and enhancing connectivity and University collaboration
- Reducing traffic, increasing safety and wellness, and creating better, more pedestrian friendly green spaces and connectivity

Darden engaged Robert A. M. Stern Architects (RAMSA) in 2016 to update the original design and develop a master facility plan that would maximize strategic facility growth on the Darden Grounds. Darden has embarked on several enabling projects including the Darden Inn, Smith Hall, classroom improvements, outdoor spaces, and the North Grounds Mechanical/Utility Plant conversion.

In 2021, Darden re-engaged RAMSA to refresh the master plan. The new plan, developed with input from many stakeholders, includes the following elements and principles:

- Enhancing the academic experience including a centrally located academic innovation “hub” and technology spaces to deliver the Batten Institute’s mission to advance collaboration, connectivity, programs, and student success; and improvements to the north and south faculty buildings to support Darden’s strategic aspirations
- Enhancing the grounds through quads, landscaping, pedestrian bridges, and open green spaces that expand outdoor learning options, improve North Grounds and Ivy Gardens connectivity, and enhance safety and accessibility for students
- Developing an innovative, proximate, high-quality residential housing option to fully deliver Darden’s world-class MBA experience
- Constructing an innovative parking deck topped with athletic fields to accommodate increased parking demand, create flexibility for future expansion, and expand recreation facilities for student health and wellness
- Enabling office, meeting, and research support spaces aligned with recent and planned growth in faculty, non-residential students, alumni, and executive education participants in Charlottesville
- Improving connectivity of North Grounds to Central Grounds
- Maintaining UVA-consistent architecture and an overall responsible financial business model

In April 2022, the Darden School Foundation Board of Trustees unanimously supported the master plan refresh concept and the test fit of the Darden Grounds to support the school’s strategy, future growth, and aspirations for the fulfillment of its mission. As individual projects within the master plan concept are designed, programmed, funded, and presented, the School and the Board of Trustees are expected to advance capital plan recommendations to the UVA Board of Visitors for inclusion in the Major Capital Plan.

DISCUSSION: Ms. Raucher will discuss the planning efforts for a long-term strategy to develop a master facility plan for Darden Grounds.

ACTION REQUIRED: Approval by the Buildings and Grounds Committee and by the Board of Visitors

DARDEN SCHOOL OF BUSINESS MASTER PLAN

WHEREAS, the University has collaborated with Robert A. M. Stern Architects and the Darden School of Business to develop a long-term strategy to redevelop the grounds of the Darden School of Business;

RESOLVED, the Board of Visitors approves the master plan for the development of the Darden School of Business.



2022 Darden Vision Plan



Proposed Overall Aerial View of Darden Vision Plan